



Legislative Research Librarians NEWSLINE

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Fall/Winter 2006

Chair's Column

Kristin Ford, Idaho

Boise received its first snowfall of the year this week, and the air has retained a crisp, blue snap to it. It's truly beautiful out, and skiers are ditching work to celebrate the seasonal opening of our local ski resort. A new freshman class of legislators arrives next week to get an introduction to the legislative process, and the old bulls will snort, paw, elect new leaders and assign committees. 'Tis the season to look back on the past year and give thanks, and look ahead to the future and prepare for new beginnings.

As I look back on 2006, I marvel on how quickly it flew past. I'm grateful for the chances I had this year to participate more fully in the NCSL arena, at the annual meeting in Nashville and our own Legislative Research Librarians' Professional Development Seminar in Madison in October. I've always appreciated the warm and helpful camaraderie of other legislative librarians. I think it's probably all the more valued by us solo librarians. And, I'm especially grateful to our officers Tracey Kimball and Cathy Martin, and Janna Goodwin at NCSL. They're wonderful to work with. It was hard to let Dave Harrell off the Executive Committee, but we're delighted he's been as good as his word and, despite having retired from not only Officership but the

profession entirely, he continues to show up to meetings anyhow. We're lucky to have Jackie Curro added on to the Committee as Secretary this year: thanks and welcome, Jackie!

I'm thankful to Eddie Weeks, Marian Rogers, Patricia Helgerson, Arden Rice, Eileen Snyder, and Rose Arnold for all of their hard work in hosting our meetings in Nashville and Madison. All too quickly, it is time to stop basking in the completion of the 2006 events and start planning for 2007! We appreciated everyone's comments and feedback regarding the PDS and we'll be using them as we begin to plan for our meetings next year. I thoroughly enjoyed seeing new and familiar faces in Nashville and Madison this year. I am thinking of you all and wishing you and your loved ones a wonderful and happy holiday season!



legislative
research
librarians

**Legislative Research Librarians
Staff Section**

National Conference of State Legislatures
7700 East First Place
Denver, Colorado 80230

Kristin Ford, Idaho

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NCSL Annual Meeting 2006 Nashville, Tennessee

Capitol and Library Tours

by Marian Rogers, Wisconsin

On the afternoon of August 15, Eddie Weeks led a group of LRL members and a delegation from Algeria on tours of the Tennessee capitol and the Tennessee State Library & Archives.

Jim Hoobler, Director of the State Museum, conducted our tour of the capitol. Situated on a hill and completed in 1859, Tennessee's state capitol is constructed of limestone blocks weighing 6-8 tons each; the capitol tower was the construction crane used to lift and move the blocks. The capitol interior contains beautiful cast iron work, original gas-light fixtures, and ornate ceiling frescoes. The walls in the Governor's reception room feature mural depictions of Tennessee history. The State Library was housed in the capitol until the space was outgrown. Fully restored, this room features a spiral staircase which leads to the upper two balcony levels of shelving. Because of all the metalwork in this former library space, no book was ever lost to fire. In recent years, the capitol has been restored, frescoes repainted, period carpeting/drapery installed, and some antique furniture added to the offices. The capitol's architect, William Strickland, was so proud of his masterpiece that he designed a crypt in the northeast corner of the building where he is entombed. Samuel Morgan, chair of the Capitol Building Commission during



Tennessee capitol

the capitol construction, is entombed in a crypt in the southeast corner of the building.

The Tennessee State Library & Archives is a short walk from the capitol. Jeanne Sugg, State Librarian and Archivist for the State of Tennessee, greeted our group and told us about the Library. This collection has been in the same building since 1952; it houses eight floors of stacks and about 700,000 pieces of material. It is also the home of the Library for the Blind and Physically Handicapped (which circulates 1,200-1,500 pieces of material daily!). Ms. Sugg introduced several staff members—including Darla Brock (Eddie Weeks' wife). Staff spoke about their responsibilities in preserving precious print artifacts and had many special items available for the group to view. We were offered tours of the Preservation Services and Public Services sections. Preservation Services conducts in-house micro-filming and digitization services, as well as preservation of paper items. The Public Services section is (of course) open to the public. A large part of Public Services' business is genealogy; staff is available to assist in using the Library's vast collections. The State Library & Archives web site is: www.tennessee.gov/tsla/index.htm

Thank you, Eddie, for coordinating and overseeing these entertaining and informative tours.

Effect of Direct Democracy on State Constitutions

By Connie Yankus, Ohio

This program explored the ways in which ballot initiatives have affected state constitutions and legislatures' powers. G. Alan Tarr, Director of the Center for Constitutional Studies at Rutgers University, discussed the increase in ballot initiatives occurring within the last 30 years, likely reasons for it, and steps that legislatures may take to limit the effect of an approved initiative, if they so choose. Lisa Sandberg, Attorney, Ohio Legislative Service Commission discussed the impact of that state's citizen-initiated constitutional amendment that, in part, denies "recognition of a legal status for relationships of unmarried individuals that intends to approximate the design (or) qualities of marriage," on the state's domestic violence statute as applied to couples who cohabit. Deborah Haskins, Senior Attorney, (CO) Office of Legislative Legal Services discussed the very high number of Colorado initiatives, some background information on selected ones, and the impact of the Office's responsibility to provide comments on initiated measures on workloads and staffing.

Examples of the initiative process in Ohio and Colorado were provided by Lisa Sandberg, Attorney, Ohio Legislative Service Commission; and Deborah Haskins, Senior Attorney, (CO) Office of Legislative Legal Services. A 2004 Ohio ballot issue was passed that amended the state's constitution to, in part, prohibit the state from "creating or recognizing

2006 NCSL Annual Meeting (cont.)

Exemplary Staff Services

By Cheryl Jackson, Virginia

The NCSL Annual Conference in Nashville, Tennessee got off to a great start with a program that was relevant to all staff sections. Mary Quaid, Executive Director of the Louisiana House Legislative Services, discussed how legislative staff can provide exemplary services to members. Ms. Quaid challenged the audience to think about what makes a good staff person a great staff person. During a break-out session, the audience brainstormed attributes of an outstanding staffer, and found that those attributes fall into distinct categories.

Necessary skills: Staff who uses his knowledge and expertise for the benefit of members. Good staff who use their skills to become great staff are those who understand how to:

- Know thy member - Get to know the members you deal with most often. Does she prefer to see all the data you found, or to have you prepare bullet points?
- Practice active listening - Listen to understand the member's request. Understand what it is he wants (which might be different than what he asked for).
- Sort through information - Don't give them reams of information. Boil it down and give them only the information they need.
- Target your response to the problem or issue (e.g., if a member asks you what time it is, don't tell him how to

make a watch).

- Use appropriate terminology - Avoid jargon or the overuse of acronyms.
- Stay current - Keep current in your field of expertise. Advise members of new events as appropriate.
- Know your limitations - Know when to kick an issue up to an expert in the area. If you don't know an answer, say so - - then find out and report back.

Accessible staff: Staff who is easy to reach.

- Be easy to contact, either in person, by telephone, fax or e-mail.
- Quickly return calls or otherwise acknowledge requests (e.g., if a request is e-mailed to you, send a quick reply acknowledging that you have received it and will report back).
- Be available, but not ever-present - Don't hover over the members or "stalk" meetings, but be available when they need you.

Approachable staff:

- Have a "can do" attitude. Always respond to a request with "yes" or "I'll get back to you."
- Don't offer an excuse unless it is accompanied by a solution (e.g., "Your bill request is too late, but let's find another bill you can amend to do the same thing.")
- Anticipate and understand last minute requests - - they will always happen in the leg-

islative environment, so be prepared.

Timely staff:

- Provide information on a timely basis
- Abide by the FIFO rule: First in, first out - ensures that you treat all members equally. Members deserve our attention in the order in which requests came in.
- Keep members informed of any delays. Explain the problem causing the delay and the timeframe in which an answer can be expected.

Staff response: Staff who respond appropriately

- Be direct and to the point
- Deliver information in a format that anticipates the member's use of it (e.g., if a member is requesting your assistance with a constituent's problem, respond so that the member can forward your response directly to the constituent).
- Be seamless; coordinate the response, delivering it from one person, when a request requires the input of multiple staff members.

Staff follow-up:

- Follow up with requests, when needed
- Update members on recent developments in their areas of interest.

Ms. Quaid's session was so lively and informative that we ran out of time! It was evident that staff were pumped up, and ready to go back and give exemplary service.

2006 NCSL Annual Meeting (cont.)

Legislative Research Librarians Business Meeting Nashville

by Cathy L. Martin
LRL Vice-Chair

LRLers enjoyed each other's company over a delightful lunch, with premier level seating for the transfer of power from our esteemed Chair Tracey Kimball (NM) to Kristin Ford (ID), who immediately proclaimed herself Queen, complete with tiara. The luncheon spread was beautiful, delicious and nutritious, including vegetarian chili, green salad and baked potatoes with toppings of choice, and that ultimate health food for dessert - carrot cake. Our appreciation goes to West for sponsoring this event! The staff section also attended to much business, as evidenced in the Minutes which follow.

Cathy Griffin has captured these events at <http://members.cox.net/ncsl/2006/lunch.html>

MINUTES

Welcome, Introductions, Thanks

Tracey did the honors, with a special thanks to Eddie Weeks (TN) for his work in making the meeting such a rewarding experience for LRLers, with the terrific tours and overall hard work and excellent planning. Tracey presented Eddie with a handmade lanyard in appreciation.

Notable Documents Awards

The staff section presented its Notable Document Awards for excellence in exploring topics of contemporary interest to legislators and staff, honoring ten reports from seven states. Mr. Rakesh Mohan, Director of the Office of Performance Evaluations,



Suzie Johnston (l) and Laura Edmonston, LA, show off their Legislative Staff Achievement Award

Idaho Legislature, was on hand to collect two of these ten awards from the Idaho Legislative Librarian herself, Kristin Ford. For a complete list of the awards, see <http://www.ncsl.org/LRL/notable-win06.htm>. Many thanks to the LRL Notable Documents Committee chair Lisa Mecklenberg Jackson (MT), and members Carol Blackburn (MN), Sabah Eltareb (CA), Kristin Ford (ID), and Ingrid Hernquist (NJ).

Legislative Staff Achievement Award

Tracey presented institutional plaques and individual commemorative key rings to this year's winners of the LRL Legislative Staff Achievement Award - all of the Louisiana legislature's library staff members individually (staffs of the David R. Poynter Legislative Research Library and the Senate Law Library) for their "for their special efforts and successes following the disasters of Hurricanes Katrina and Rita last fall."

Election of New Officer

Jackie Curro (MD) was elected Secretary of the staff section for 2006-2007.

NCSL 50-State Compilations Web Page

Janna unveiled the NCSL 50-State Compilations Web Page, and will send the HTML page to the listserv. The NCSL staff has agreed to maintain this (it will be in continuous revision), but have not decided exactly where to house it on the NCSL site. LRL has also proposed a second set of links to non-NCSL multi-state compilations; the staff section will be responsible for maintaining those links. Time was short, so the discussion will be an ongoing one for LRL. Tracey thanked Janna for all her hard work and the fast turnaround on this project.

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**Professional Development Seminars
Budget policy**

Tracey explained the budget policy adopted by the LRL Executive Committee on November 16, 2005 (“Decisions concerning expenditures from the staff section revolving account will be made by consensus of the Legislative Research Librarians Officers.”). This followed a recommendation by the LSCC Professional Development Task Force that staff sections develop a policy on how to manage revenue from professional development seminars. The policy is not in the bylaws, so it will be easier to revise if needed.

Madison Update

Marian Rogers updated us on the Fall PDS planning progress, and provided packets of information which held a “ticket” to the door prize, which was a cheese necklace (use your imagination) won by Cathy Griffin. Conference website and podcast (LRL

is the first staff section to have this) are at <http://www.legis.state.wi.us/Conference/>

2007 Location

Tracey handed out the results of the LRL 2006 PDS preferences survey and noted that the Legal Services Staff Section had invited LRL and RACCS to join them in their Santa Fe meeting in 2007 – proposed dates are 9/16 or 9/21. Attendees expressed interest and agreed that to leave this up to the officers.

Regional Coordinators: Role, Number

The Puerto Rico librarian would like to become a RC; this would require amending the bylaws. No action was taken at this meeting because the RC’s role is still unclear.

Diversity Policy

Tracey handed out the Model Staff Section Diversity Policy offered by LSCC. This will be on the Fall PDS Agenda.

Administrative Survey

Kristin Ford and Jackie Curro have been working on this survey, with an eye to posting profiles on the NCSL site. They will e-mail to members the set of questions they’ve developed. There may be a role for the RCs in this project.

Change of Officers

Tracey Kimball stepped aside as Chair, passing the reins to Kristin Ford. On behalf of the staff section, Kristin thanked Tracey for her great service and gave her a book bag with the inscription “I guard your right to privacy, I protect your freedom to read, I support intellectual freedom, I am a librarian.” Thank you, Tracey!

Other business

Tracey reports that NCSL is close to completing its 50 state Bill Project; it’s ready to go out to bid.

*Thanks to
Cathy Griffin,
AZ, for the
photos!*



Touring the capitol



*Our exhausted but gracious host,
Eddie Weeks!*



*Tracey Kimball, NM, Past Chair (l)
and LRL’s newly appointed “queen” Kristin Ford, ID*



Business meeting business

*Thank you,
Eddie!
Your tireless work as
host at
Annual Meeting is
much
appreciated!*



2006 Professional Development Seminar Madison, Wisconsin

Editor's note: Many of these summaries and other sessions are expanded upon in the Wisconsin LRB's seminar blog at <http://ncsl.typepad.com/cuttingedge librarianship/>

The Madison Capitol Tour

by Shelley Day, Utah

Handsomely situated on the isthmus between Lakes Monona and Mendota, the Wisconsin State Capitol certainly commands attention. Built entirely of White Bethel Vermont granite, it is cruciform in plan, each wing being equal. Completed in 1917, this is Wisconsin's third capitol, and "third time's a charm" is most fitting.

Adorned with 43 kinds of stone, its beauty is naturally inviting. In the rotunda alone we admired marble from Greece, Algeria, Italy, and France along with Minnesota limestone, Norwegian syenite, and red granite from Wisconsin. We obediently followed Michael, our tour guide, for a whirlwind tour and would have otherwise been lost in the maze of 448,297 square feet of floor space. Exits from the ground floor rotunda spread symmetrically in eight different directions like octopus tentacles. In interest of space (I could write a book), here are just a few highlights of our tour.

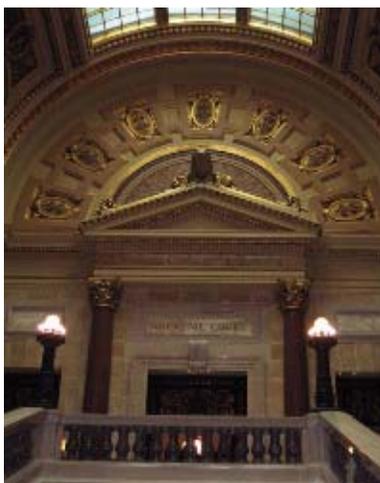
Assembly Chamber

This chamber is the largest room in the building accommodating 99 representatives, and where the world's first electronic voting system was installed in 1917. A time saver indeed, taking 11 seconds to vote electronically vs. 11 minutes to vote by roll call. In addition, ½ million pieces of paper are saved each year. Heavy logging in the early 1900s necessitated

conservation efforts, which will hopefully continue. Of special note, only special capitol photographers, not the media, are allowed to take photos of legislators in the chamber.

Senate

In this circular chamber with walls of Italian Tavernelle marble and columns of French Escalette marble, 33 senators can gaze at "The Marriage of the Atlantic and the Pacific," a mural commemorating the opening of the Panama Canal. I must be honest here. I missed the Senate portion of the tour, but the distinguished parlor off to the side of the chamber is where we ate tasty treats from the Farmer's Market and held our parting business meeting Saturday morning!



Supreme Court

The small pillars behind the justices' bench are constructed of a rich, rare, and mesmerizing Benou marble from France. Marilyn and I seriously contemplated transporting just two pillars, one to North Dakota and one to Utah. The four wall murals appropriately and interestingly illustrate historical events that influenced Wisconsin law.

Governor's Conference Room

With a parquet floor made of teak, dark mahogany, white oak and white mahogany, it is the only room in the Capitol with a wooden floor. Paintings on the ceiling represent ideas and the paintings on the walls show people, places, and events in WI's history. Of greatest interest to me before exiting the room was a beautifully curved wooden door. Did anyone else notice?

The Rotunda and Dome

A breathtaking oculus mural "Resources of Wisconsin" seems to float freely in the 34 feet in diameter space of the dome, one of the largest domes in the world. What looks like a frame around the painting is actually a balcony. At the end of the day my Senate friend offered to escort a few of us up those narrow winding stairs to the top of the dome, keys jingling in her hand, but we declined. Vertigo, hunger, and knee complications; all worthy reasons!

continued on next page

2006 Professional Development Seminar (cont.)

Madison Capitol Tour (cont.)

Stunning mosaics in the four arches in the rotunda represent the three branches of government plus liberty, each composed of approximately 100,000 pieces of glass tile. Liberty is shown guarding a ballot box (alias Man of the Year). You can also see reproductions of the Legislature mural on the cover of Wisconsin's Blue Book and the LRB Web site.

Badgers are well protected in this capitol as you can well imagine. The "Badger State" got its nickname from lead miners of the 1830s who lived in shelters dug into hillsides "...like badgers" and the name stuck. Badgers can be found in numerous places throughout the capitol, but my favorite is atop the helmet of the 15' 5" and 6,000 lbs. of hollow bronze, gold leaf covered woman who represents the state motto "Forward." She also became my compass while wandering about town.

All too soon our tour ended, but through the passage of time, still echoing in my mind is "The Will of the People is the Law of the Land."



Succession Management and Workforce Transformation: Founda- tion for the Future

by Debbie Tavenner

LRL friend and federal counterpart, Donna Scheeder, Director, Law Library Services, Library of Congress, presented business models and practical experiences with succession management. She reported the trend is not just to replace people who leave, but to take a wholistic approach to identify functions of the organization and competencies needed by the workforce, review work processes and work flow with fresh eyes, build-in career development, and monitor changes outside your organization that effect getting goals accomplished. This trend is identified as the workforce transformation model.

Donna recounted a ten-year old case study based on the experience of the Congressional Research Service. The experience affirms the difficult nature of succession management and the need to be flexible. Despite good planning, events did not go as expected. Staff changed their minds about retirement plans,

newly hired staff did not stay, and Congress did not continue with financial support.

Today the Library of Congress is in the midst of workforce transformation. To follow the model start identifying the functions of the organization. She suggests looking into the future by analyzing such things as how your customers do business, what outside trends effect delivery of services, and what functions and positions performing those functions are no longer necessary or need to change. Next identify competencies needed to deliver service in the future by reviewing job descriptions, analyzing skills and abilities, projecting the workload, utilizing manager-staff focus groups, looking to professional organizations, and benchmarking with other organizations. Steps 3 and 4 involve identifying gaps between where you are and where you want to go, and developing a staffing plan that prioritizes functions. Next she advises knowing your "solutions tool box," meaning such things as staff development strategies, retention strategies, and knowledge management strategies. Overall, the process also requires adherence to the standard management implementation strategies of good communications and planning, and evaluation.

The Library of Congress secured funding for Phase 1 of the workforce transformation. Management is identifying work products and services for the future. Managers and staff, together, are analyzing functions and

occupations most effected and the competencies needed for work in the future. There have been some buyouts and reductions in force, acquisitions and cataloging reorganized into ABA, Acquisitions and Bibliographic Access, and new training modules are in place for current staff. The next steps are to conduct new job analyses and write new position descriptions.

Read the blog and see Donna's PowerPoint handouts there too. <http://ncsl.typepad.com/cuttingedgelibrarianship/> She includes references to three sources for further study.



Legislative Research Librarians Business Meeting Madison

by Jackie Curro, Maryland
LRL Secretary

1. 50-STATE COMPILATIONS

Kristin described the NCSL 50-State compilations that have been aggregated at a link on the NCSL Website. Janna provided a graph that showed the increased access to the site from 61 the week of 9/16/06 to 1131 the week of 9/23/06.

Tracey explained the plan to put links to non-NCSL compilations on the LRL Webpage and asked for volunteers to work on a committee to decide on a subject authority. Frances Thomas (LA), Debbie Tavenner (OH) and Jan Wolfley (NV) volunteered.

2. LSCC UPDATE

Kristin and Cathy reported on the recent LSCC meeting where Kristin became a member of the Professional Development Subcommittee and Cathy became a member of the E-learning and Technology Subcommittee. Those subcommittees will be looking at the issues of mentoring, diversity in recruitment, and adapting existing training & development programs to e-learning. The Professional Development Subcommittee re-emphasized the availability of the Legislative Management Institute (which Kristin mentioned is open to all legislative staff so librarians should consider it), and will look at team building and also the possibility of bringing back the "Senior Staff Seminar".

One goal of the E-learning & Technology Subcommittee is to create one E-learning program each

month and to reach out to staff who cannot attend meetings. Cathy reported that 85% of the legislative staff do not attend NCSL meetings.

3. REGIONAL COORDINATORS

Kristin asked if the Regional Coordinators have outlived their original purpose of gathering information now that we the internet and email communications, or should the number be expanded to include Juan Carlos Ortega as a Regional Coordinator for Puerto Rico?

Although there was some confusion about who the current Regional Coordinators are, there were suggestions to keep the structure intact for emergency contacts, as a means to discuss issues with LRL's not on the listserv (only about 25 are now on listserv), and as a means of outreach. On review, the By-laws call for 7 Regional Coordinators but are not specific to members. The Executive Committee will look at the Regional coordinators structure and propose a new distribution that will include Juan Carlos in Puerto Rico.

Juan Carlos asked that LRL consider PR when putting together 50 state tracking and keep PR in mind for all projects. Debbie said that she and Anne Bancroft (NM) had been to the PR library in 1994 in while attending the LSCC meeting in San Juan. Juan Carlos will write an article for Newsline.

4. LIBRARY SURVEY AND PROFILES ON THE NCSL WEBSITE

Copies of the library survey created by Kristin and Jackie from questions on past surveys were distributed for comments. Kristin suggested using the information gathered from the survey to create "library profiles" on

the LRL website which could be updated yearly. The profiles could be password protected and searchable; librarians could “opt out” of the online profile. She asked for feedback in one month.

5. RECOGNITION OF HOSTS

Kristin thanked the Wisconsin LRB librarians for hosting the PDS and presented a plaque to those attending the meeting; Arden Rice, Eileen Snyder, Marian Rogers and Patricia Helgerson. The plaque read:

“The NCSL Legislative Research Librarians present the wonderful librarians and staff of the Dr. H. Rupert Theobald Legislative Library with our great appreciation for their work in hosting the NCSL LRL Professional Development Seminar, October 2006, Madison, Wisconsin

6. 2007 PDS

The 2007 PDS will be in Santa Fe, NM with Legal Services Staff Section (LSSS) and Research and Committee Staff Section (RACSS). Tracey distributed NM/Santa Fe information packages and reminded the group that the PDS was held in Santa Fe in 1997. She suggested considering a “Pre-conference Day” for LRL to ensure that we have time for our own programs and others. She said that RACSS members had suggested lawyer and non-lawyer tracks for the program.

7. OTHER BUSINESS

It was suggested that the Regional Coordinators contact those librarians who are not on the listserv to ask if they would like to be on the listserv and take part in the survey. Marilyn suggested that we make contact again with Council of State Governments and Congressional Research Service.

It was suggested that we also contact American Legislative Exchange Council and ALA Director Donna Morris about participating in future meetings. Marilyn also suggested we have a “Where are They Now?” article in the Newsline after talking to Mina Waldie, former librarian supervisor at the Wisconsin LRB and charter member of LRL, who attended the dinner on Friday night.



David Harrell, OR (l) and Cathy Martin, NC



Veterans Museum Tour



Jackie Curro, MD (l) and Debbie Tavenner, OH



Bonnie Shucha (r) of the UW-Madison Law Library helps Cathy Martin blog

Thanks to Kristin Ford for providing the photos!

*And a big thanks to our welcoming, hardworking **LRL staff** for making it all happen!*



Clockwise from left: Susan Blixt, AZ, David Harrell, OR, Shirley Dallas, WA, and Marilyn Johnson, ND



HEALTH AFFAIRS An Offer from the
Health Affairs Journal
The Policy Journal of the Health Sphere

Dear Legislative Research Librarian,

Health Affairs, through a generous grant from the John D. and Catherine T. MacArthur Foundation, has presented NCSL with a unique and wonderful opportunity: an invitation to a complimentary, one-year, site-wide institutional subscription to Health Affairs, for state legislative libraries to serve their state representatives, and staff.

Health Affairs is the leading journal of health policy thought and research. Published since 1981 by Project HOPE, Health Affairs presents original, peer-reviewed papers, representing nonpartisan, highly-readable research and commentary on today's health care issues and trends. Published bi-monthly in print, as well as weekly, online-only articles at www.healthaffairs.org, the journal consistently ranks as one of the top-cited in health sciences and health policy.

The journal covers a wide-range of important topics such as new data and proposals on Medicaid, health care spending, quality of care, and access to care. The current Nov/Dec 2006 issue, "Will Employer Coverage Endure" table of contents may be viewed at <http://content.healthaffairs.org/current.shtml>. Past articles specifically related to state and local issues can be found at http://content.healthaffairs.org/cgi/collection/state_local_issues.

Known for its policy reach and impact, Health Affairs has been voted by health policymakers as the 'most frequently read journal, consulted by 55% of staff members on U.S. congressional committees of jurisdiction in health'.
- independent survey by the Center for Studying Health System Change

If you and your staff are interested in having your state's legislative library receive a complimentary one-year, institutional subscription to Health Affairs, please e-mail your contact information to Ms. Georgie Goldston, director of circulation at ggoldston@projecthope.org.

Health Affairs will contact you with your new account information, how to activate the online portion of your subscription, and when you may expect to receive your first print issue. Also, if your library currently subscribes, Health Affairs will be happy to extend your subscription for one additional year.



Reports

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- Bioenergy: Power, Fuels and Products
- Coping with Term Limits
- Childhood Obesity Policies
- Engaging Latino Communities for Education
- Legislative Role in Healthy Community Design
- Credit Reporting and Scoring
- States and Tribes: Transportation on Tribal Lands
- Stem Cell Policy Guide
- Genetics: A Snapshot for State Legislatures
- Costs of New High School Designs
- Innovative State Strategies for High School Redesign
- Role of School Leadership in Improving Student Achievement
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- Cancer Policy Options
- Transforming Higher Education: National Imperative

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