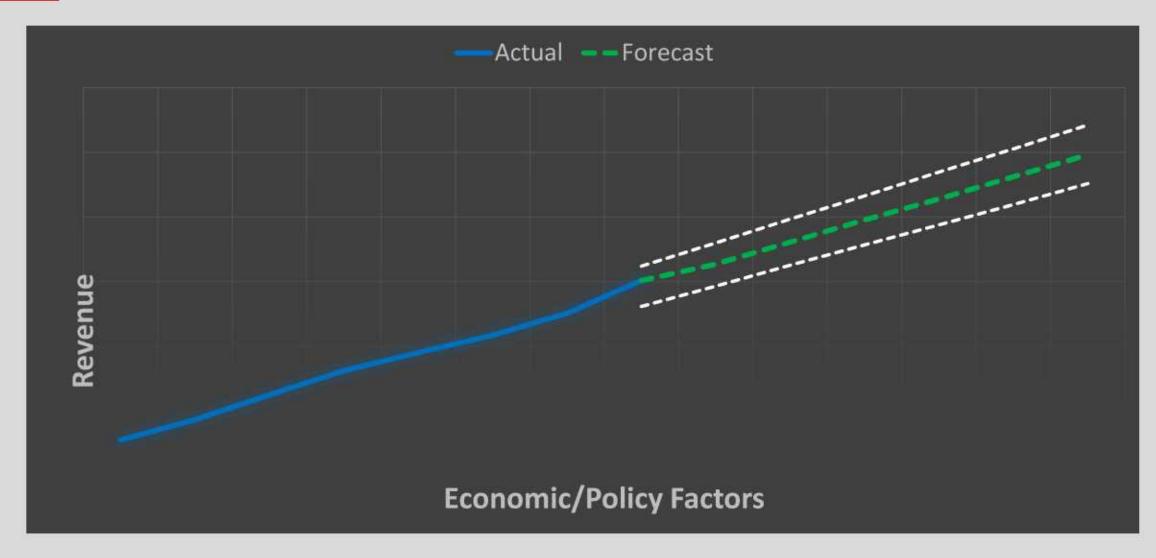




# Revenue Forecasting





## Forecasting Best Practices

- Know the tax
- Clean the data
- Plot the data
- Use an appropriate forecasting approach
- Disaggregate if you can
- Evaluate your model and its estimation results
- Revisit and refine your assumptions





### Know the Tax

#### Understand the tax being forecast

- Study the law
- Study the regulations
- Stay up-to-date with administrative and court rulings

#### Understand the structure of the tax

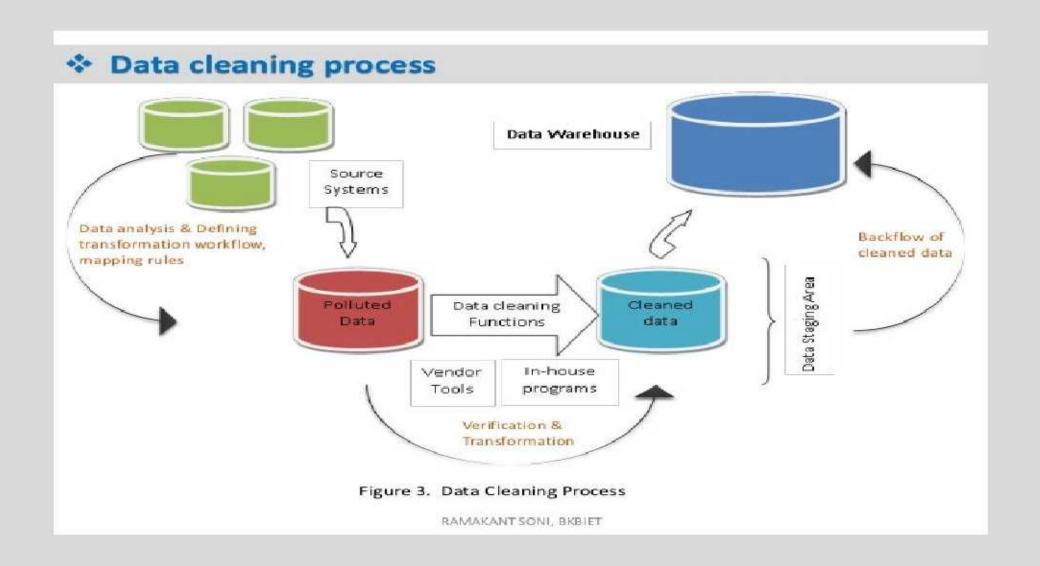
- The tax base exclusion, exemptions and deductions
- The net tax tax rates and credits

#### Understand collections procedures

These are what produce the revenue data

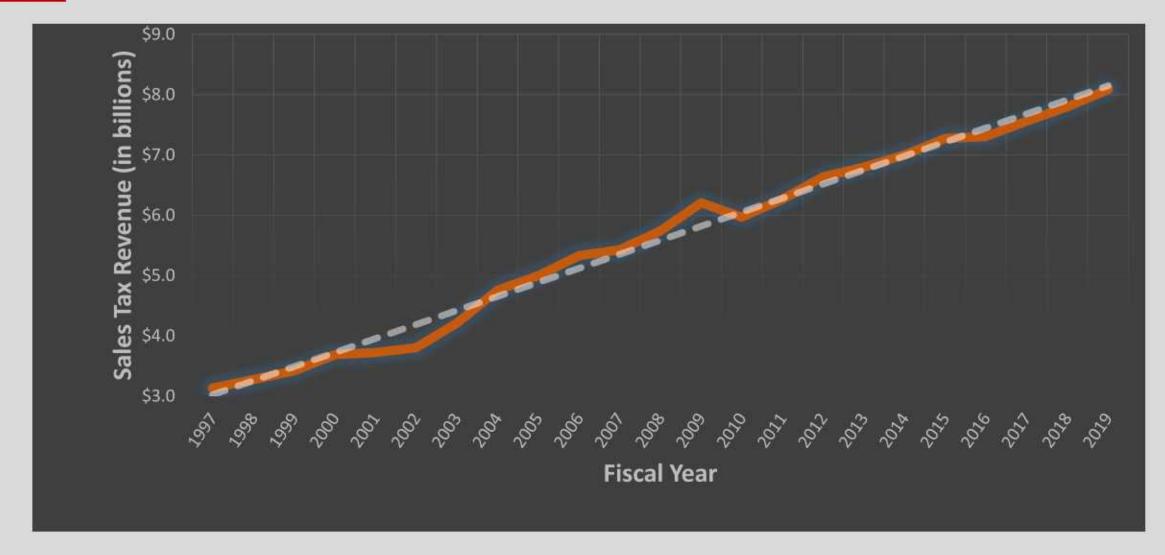


## Clean the Data





## Plot the Data





# Use an Appropriate Forecasting Approach

**Naive** 

Expert

Judgmental

Extrapolative

**Trend** 

Univariate

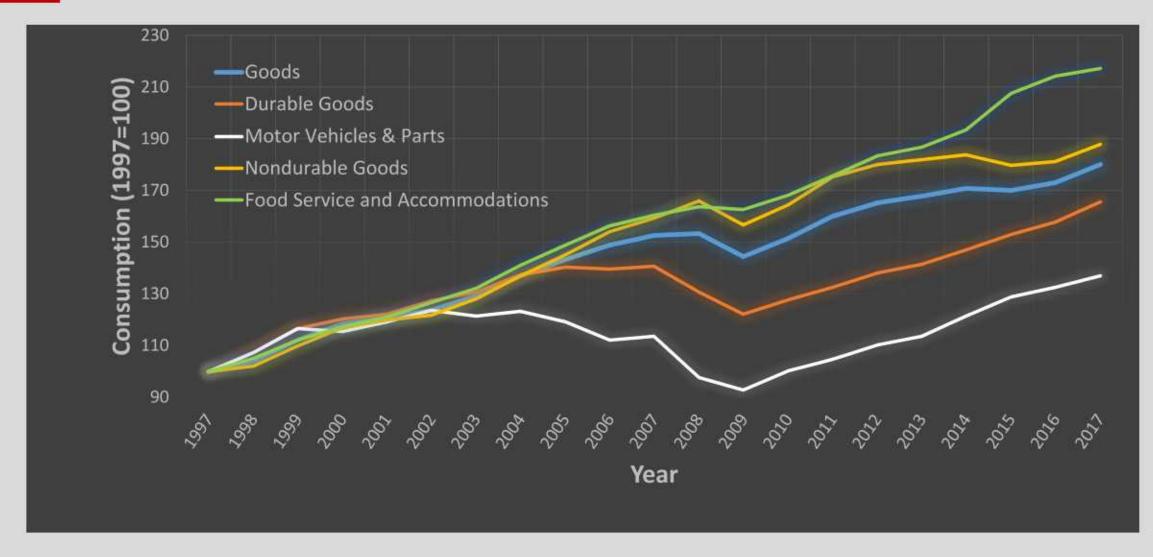
Associative

Multivariate

Econometric

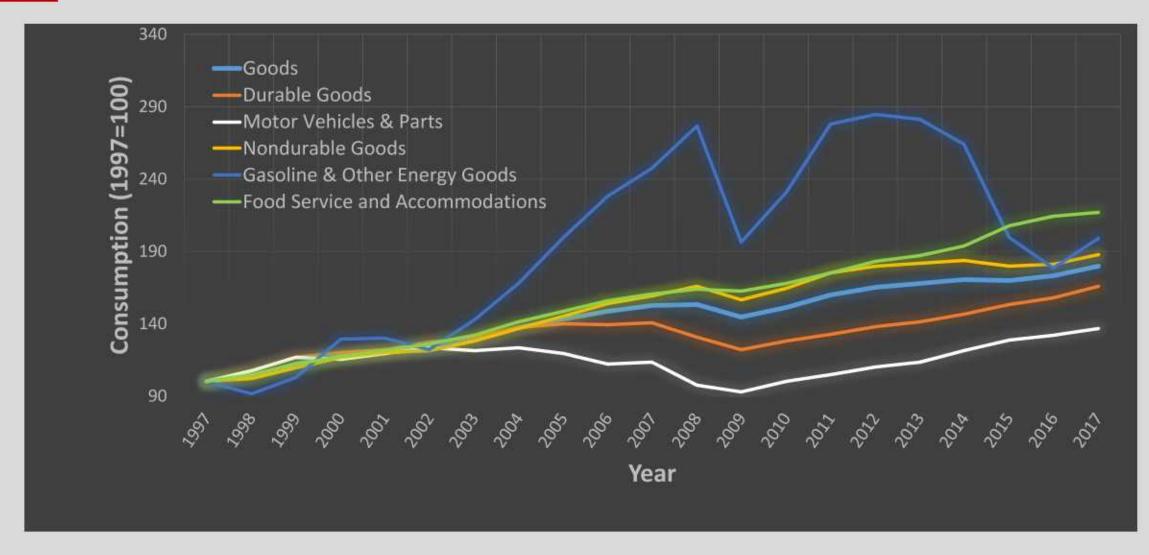


# Disaggregate If You Can



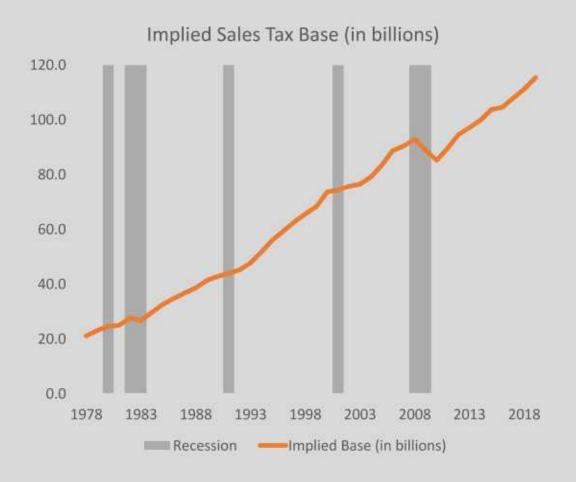


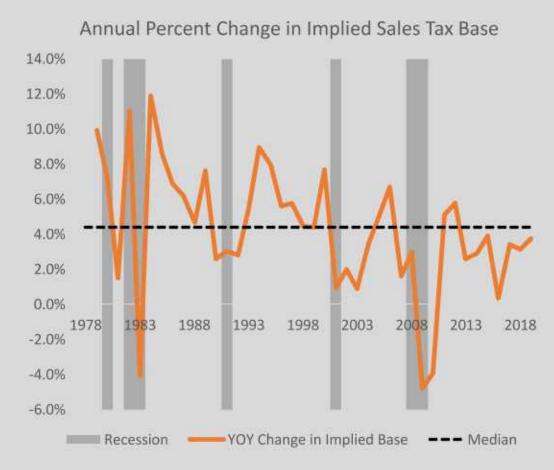
## More Reason to Disaggregate





# Disaggregating to Understand What Drives Growth and Volatility







# Growth and Volatility Estimates

Tax Base	Long Run Change	Short Run Change
Implied Sales Tax Base (1978-2019)	0.853	1.094
BEA State Personal Consumption Expenditures (1997 -	2017)	
Goods Net of Food for Off-Premises Consumption	0.784	1.105
Household Furnishings & Equipment	0.562	1.153
Recreational Goods & Vehicles	0.708	0.959
Gasoline & Other Fuel Goods	1.353	3.746
Implied Personal Income Tax Base (1978-2019)	0.933	1.699
SOI State Tax Stats (1996 – 2016)		
Federal Taxable Income	0.770	1.542
Wages and Salaries	0.691	0.929
Capital Gains	0.234	7.741



## Evaluation of the Revenue Model

Predicted

Sales Tax Revenue

**Predictors** 

Pers. Income

Sales Tax Rate

 $S = a + b_Y Y + b_T T$ 

S =Sales Tax Revenue

Y= Personal Income

T = Sales Tax Rate



# In-Sample Evaluation of Model Results

#### **Model Statistics**

- R-square
- F-test
- Coefficients
- t-tests

#### **Model Diagnostics**

- Heteroskedascity
- Serial correlation
- Multicollinearity



## **Evaluating Potential Forecast Error**

#### **In-Sample Testing**

- Use the entire sample
- Error=(Actual)-(Predicted)
- Mean Pct. Error
- Mean Absolute Pct. Error

#### **Out-of-Sample Testing**

- Use part of the sample
- Error=(Actual)–(Simulation)
- Mean Pct. Error
- Mean Absolute Pct. Error



## **Evaluating Actual Forecast Error**

- Forecast Error
  - Error=(Actual)–(Forecast)
- Estimating Model Error and Variable Error
  - Forecast Simulation
  - Model error
  - Variable error



## Refining Assumptions About Predictors

#### Predicted

Sales Tax Revenue

#### **Predictors**

Pers. Income\*

Sales Tax Rate

Pct. Pop 65+

**Housing Starts** 

$$S = a + b_Y Y^* + b_T T + b_P P + b_H H$$

S = Sales Tax Revenue

Y\* = Personal Income Net of Transfer Payments

T= Sales Tax Rate

P = Population 65 and Older

*H*= Single-Family Housing Starts



### Thank You

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