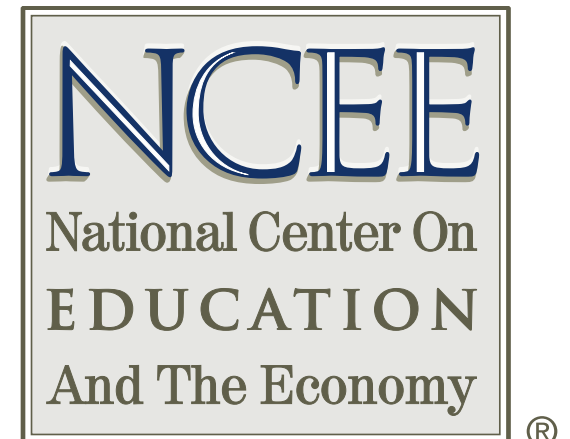




System Leadership: Effective Teachers and Principals

International Education
Study Group Meeting 3

Jason Dougal,
Executive Vice-president, NCEE



The Evolution of Leadership in Education

Administrator



Instructional
Leader

System
Architect



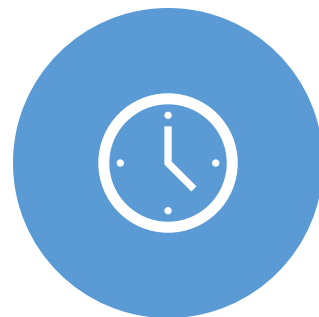
System Architect



VISION



INCENTIVES



STRUCTURES



SUPPORTS

System Architect (continued)



Ultimately...

...Leadership is about equity

Breakout Discussion Prompts

- Is this view of leadership compelling?
- What currently inhibits education leaders from being System Architects? As a policymaker, what have you done or what are you doing that is inhibiting leaders from being System Architects?
- As a policymaker, what can you do to change the paradigm of education leadership in your state? What incentives, structures, and supports can you put in place?



Thank you!

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